



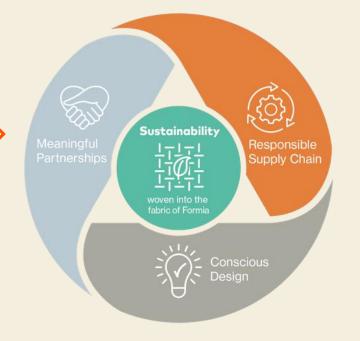
FORMIA'S STRATEGIC FRAMEWORK

Climate action seen as a key material issue for FORMIA to focus on

Material Issues

- Sustainable Materials
- Circularity
- Climate Action I
- Responsible Supply Chin
- Transparency
- Innovation & Technology

Strategic Pillars



Our Targets

- Sustainable Materials
- Circularity as a Service
- Carbon Neutral Products/
- Net Carbon Zero Company
- Transparency
- Stakeholder Engagement





OUR PATH TO NET ZERO CARBON NEUTRAL PRODUCTS

Measure -> Reduce -> Compensate

- o LCIA's
- Dynamic Dashboard
- Data-based decisions

- Program
- Materials
- Brands
- Circularity

- Re-Measure
- Airline-aligned and credible projects for off-setting



OUR PATH TO NET ZERO **CORPORATE FOOTPRINT**

Measure -> Reduce -> Compensate

- GHG-Assessment
- Scope 1, 2 and 3
- Highlights priorities

- Focus Scope 3
- Materials
- Supply chain
- Green transport
- Business travel

- - Re-Measure
 - Credible off-setting projects



ADDITIONAL THOUGHTS... On future-proofing the business

It's really about a transformation, and a mind-set change is needed...

- Top-down passion & commitment required
- Bring staff on board through ongoing education and inspiration
- Sustainability as an investment, not a cost
- Ensure processes and systems are fit for purpose
- Collaboration is key inside and outside of the industry
- -> Recognize that **sustainability is a journey**, and there's no one silver bullet to success



THANK YOU



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